

Agenda

Meeting: Board

Date: Wednesday 7 June 2023

Time: 10:00am

**Place: Chamber, City Hall, Kamal
Chunchie Way, London E16 1ZE**

Members

Sadiq Khan (Chair)

Seb Dance (Deputy Chair)

Heidi Alexander

Kay Carberry CBE

Prof Greg Clark CBE

Anurag Gupta

Bronwen Handyside

Anne McMeel

Dr Mee Ling Ng OBE

Dr Nelson Ogunshakin OBE

Mark Phillips

Marie Pye

Dr Nina Skorupska CBE

Dr Lynn Sloman MBE

Ben Story

Peter Strachan

Government Special Representative

John Hall

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and will be webcast live on the [TfL YouTube channel](#) and on the [GLA website Mayoral Webcast page](#), except for where exempt information is being discussed as noted on the agenda. There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat Email: ShamusKenny@tfl.gov.uk

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Howard Carter, General Counsel
Tuesday 30 May 2023

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Board
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1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

**3 Minutes of the Meeting of the Board held on 29 March 2023
(Pages 1 - 18)**

General Counsel

The Board is asked to approve the minutes of the meeting of the Board held on 29 March 2023 and authorise the Chair to sign them.

**4 Matters Arising, Actions List and Use of Delegated Authority
(Pages 19 - 32)**

General Counsel

The Board is asked to note the updated actions list and the use of authority delegated by the Board and to appoint Anurag Gupta to the Land and Property Committee.

5 Commissioner's Report (Pages 33 - 72)

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 29 March 2023 and updates Members on significant projects and initiatives.

6 Elizabeth Line Operations and Crossrail Project Close Out
(Pages 73 - 74)

Commissioner

The Board is asked to note the paper, which provides an update on the integration of the Elizabeth line into a single railway and project completion.

7 Finance Report (Pages 75 - 92)

Chief Finance Officer

The Board is asked to note the Finance Report.

8 Delivering the Mayor's Transport Strategy 2022/23 Annual Update
(Pages 93 - 214)

Chief Customer and Strategy Officer

The Board is asked to note the paper.

9 Report of the meeting of the Programmes and Investment Committee held on 17 May 2023 (Pages 215 - 218)

Committee Chair, Ben Story

The Board is asked to note the report.

10 Report of the meeting of the Elizabeth Line Committee held on 18 May 2023 (Pages 219 - 220)

Committee Chair, Heidi Alexander

The Board is asked to note the report.

11 Report of the meeting of the Safety, Sustainability and Human Resources Panel held on 24 May 2023 (Pages 221 - 224)

Panel Chair (for this meeting), Kay Carberry CBE

The Board is asked to note the report.

12 Report of the meeting of the Audit and Assurance Committee held on 5 June 2023 (Pages 225 - 228)

Committee Chair, Mark Phillips

The Board is asked to note the report.

13 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

14 Date of Next Meeting

Wednesday 26 July 2023, at 10.00am